

## *Report of the Treasurer*

WITH THE COMPLETION of our recent fiscal year, I am pleased to report the following financial highlights.

The Society's total assets increased by nearly \$5,012,000 from \$29,201,227 to \$34,213,353. In part, this increase was due to current years investment gains—and in part due to the adoption of FASB 124, which requires that investments be recorded at their fair market values.

Our net asset position, or net equity, or the differences between total assets and total liabilities, was a healthy \$34,073,156 compared to a similar level of \$29,024,636 in 1995.

Overall expenses were \$2,744,633 compared to \$2,615,247 a year ago—an increase in part caused by increased repairs and maintenance costs and investment fees.

On August 31, 1996, the market value of the investments of the Society was \$31,600,213, compared to \$29,597,473 on August 31, 1995. The continued buoyancy in the stock market has been beneficial to our portfolio. On August 31, the portfolio was allocated among our managers as follows:

<i>Manager</i>	<i>Value</i>	
Mackay Shields	\$ 7,909,496	25%
Westfield Capital	4,906,577	16%
Atalanta Sosnoff	3,199,523	10%
Standish Ayer & Wood	9,206,334	29%
Templeton Foreign Fund	3,070,411	10%
MFS Emerging Growth	3,057,491	10%
TOTAL	\$ 31,349,832	100%

Our accountant Mr. John Roy reports that the unit value of our portfolio at August 31, 1995 was \$2.499 and has since risen to \$2.635 on August 31, 1996.

Our Finance Committee oversees the investment of our portfolio and is composed of the following members: Karl L. Briel, John G. L. Cabot, James C. Connelly, Jr., Henry S. Streeter, Sumner B. Tilton, Jr., John M. Woolsey, the undersigned, and Robert Baron and Ellen Dunlap, *ex-officiis*.

Fiscal year 1996 was a successful year, and American Antiquarian Society continues to enjoy a strong and healthy financial position. We appreciate the continuous efforts of Ellen Dunlap and her entire staff who manage the budget of the Society so carefully and effectively.

I am also pleased to note that our auditors rendered a 'clean' opinion with respect to our annual financial statements and that such financial statements reflect adoption of three significant not-for-profit accounting pronouncements, FASB's 116 and 117, adopted in 1995, and FASB 124, adopted in 1996.

The financial reports of the Society are audited by Love, Bollus, Lynch & Rogers of Worcester, our independently engaged certified public accounting firm.

On behalf of the Finance Committee, we'd like to express our appreciation to Ellen Dunlap and her staff for their diligent efforts to restrain the growth of spending and to all members for their generous contributions during 1996.

Peter H. Williams

INDEPENDENT AUDITORS' REPORT

The Council  
American Antiquarian Society

We have audited the accompanying balance sheet of the American Antiquarian Society as of August 31, 1996 and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the Society's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the American Antiquarian Society as of August 31, 1996, and the results of its activities, and its cash flows for the year then ended, in conformity with generally accepted accounting principles.

As discussed in Note 1 to the financial statements, in 1996 the Society adopted the Financial Accounting Standards Board's Statement of Financial Accounting Standards No. 124, 'Accounting for Certain Investments Held by Not-For-Profit Organiza-

tions.' In 1995 the Society adopted the Financial Accounting Standards Board's Statement of Financial Accounting Standards No. 116, 'Accounting for Contributions Received and Contributions Made' and No. 117, 'Financial Statements of Not-For-Profit Organizations.'

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplemental schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to those basic financial statements taken as a whole.

Love, Bollus, Lynch & Rogers  
Certified Public Accountants

Worcester, Massachusetts  
October 1, 1996

## BALANCE SHEET

August 31, 1996

(With Comparative Totals for 1995)

Assets	Unrestricted	Temporarily Restricted	Permanently Restricted	Totals	
				1996	1995
Current assets					
Cash and cash equivalents	\$ 569,368	\$ -	\$ -	\$ 569,368	\$ 544,845
Pledges receivable	6,750	-	80,000	86,750	183,512
Grants and other receivables	45,933	-	-	45,933	42,710
Total current assets	622,051	-	80,000	702,051	771,067
Long-term pledges receivable	2,000	-	230,000	232,000	60,000
Property, plant, and equipment, net	1,679,089	-	-	1,679,089	1,755,302
Investments	1,065,770	16,872,949	13,661,494	31,600,213	26,614,858
Collection	-	-	-	-	-
	<u>\$3,368,910</u>	<u>\$16,872,949</u>	<u>\$13,971,494</u>	<u>\$34,213,353</u>	<u>\$29,201,227</u>
Liabilities and Net Assets					
Current liabilities					
Current portion of capital lease obligation	\$ 4,682	\$ -	\$ -	\$ 4,682	\$ 4,280
Accounts payable	65,419	-	-	65,419	94,461
Accrued and other liabilities	6,169	-	-	6,169	5,325
Deferred revenue	34,099	-	-	34,099	34,099
Total current liabilities	110,369	-	-	110,369	138,165
Long-term capital lease obligation	10,239	-	-	10,239	14,920
Deferred compensation	19,589	-	-	19,589	23,506
	<u>29,828</u>	<u>-</u>	<u>-</u>	<u>29,828</u>	<u>38,426</u>
Net assets					
Unrestricted	3,228,713	-	-	3,228,713	2,903,462
Temporarily restricted	-	16,872,949	-	16,872,949	448,358
Permanently restricted	-	-	13,971,494	13,971,494	25,672,816
Total net assets	<u>3,228,713</u>	<u>16,872,949</u>	<u>13,971,494</u>	<u>34,073,156</u>	<u>29,024,636</u>
	<u>\$3,368,910</u>	<u>\$16,872,949</u>	<u>\$13,971,494</u>	<u>\$34,213,353</u>	<u>\$29,201,227</u>

See accompanying notes to financial statements.

## STATEMENT OF ACTIVITIES

*Year Ended August 31, 1996*

(With Comparative Totals for 1995)

	Unrestricted	Temporarily Restricted	Permanently Restricted	Totals	
				1996	1995
Revenue, gains, and other support					
Contributions, gifts, grants	\$ 737,557	\$ 165,253	\$ 633,430	\$ 1,536,240	\$ 1,537,819
Investment income	1,275,901	3,294	-	1,279,195	1,114,771
Net investment gains	63,236	1,671,099	-	1,734,335	234,853
Auxiliary activities	260,768	-	-	260,768	373,326
Other	30	-	-	30	3,068
Net assets released from restrictions					
Satisfaction of program restrictions	238,756	(238,756)	-	-	-
Satisfaction of purpose restrictions	65,395	( 65,395)	-	-	-
Satisfaction of time restrictions	26,060	( 26,060)	-	-	-
Satisfaction of equipment acquisition restrictions	5,461	( 5,461)	-	-	-
Total	<u>2,673,164</u>	<u>1,503,974</u>	<u>633,430</u>	<u>4,810,568</u>	<u>3,263,837</u>
Expenses					
Program services					
Collection purchases	230,857	-	-	230,857	229,896
Library	1,245,465	-	-	1,245,465	1,192,214
Research and publication	549,688	-	-	549,688	519,158
Supporting services					
Management and general	670,590	-	-	670,590	591,627
Development office	48,063	-	-	48,063	82,352
Total	<u>2,744,663</u>	<u>-</u>	<u>-</u>	<u>2,744,663</u>	<u>2,615,247</u>
Change in net assets before cumulative effect of changes in accounting principles	(71,499)	1,503,974	633,430	2,065,905	648,590
Cumulative effect of changes in accounting					
For investments	396,750	14,920,617	(12,334,752)	2,982,615	-
For contributions received	-	-	-	-	1,347,255
Change in net assets	325,251	16,424,591	(11,701,322)	5,048,520	1,995,845
Net assets, beginning of year	2,903,462	448,358	25,672,816	29,024,636	27,028,791
Net assets, end of year	<u>\$ 3,228,713</u>	<u>\$16,872,949</u>	<u>\$13,971,494</u>	<u>\$34,073,156</u>	<u>\$29,024,636</u>

*See accompanying notes to financial statements.*

*American Antiquarian Society*

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STATEMENT OF CASH FLOWS

*Year Ended August 31, 1996*

(With Comparative Totals for 1995)

	1996	1995
Cash flows from operating activities:		
Change in net assets	\$ 5,048,520	\$ 1,995,845
Adjustments to reconcile changes in net assets to net cash provided by (used in) operating activities:		
Depreciation and amortization	76,214	77,326
Net investment gains	(1,734,335)	(234,853)
Non cash cumulative effect of change in accounting principles	(2,082,615)	(1,347,255)
Contributions restricted for long-term investment	(633,430)	(646,146)
(Increase) decrease in operating assets:		
Pledges receivable	(75,238)	393,805
Grants and other receivables	(3,223)	18,702
Increase (decrease) in operating liabilities:		
Accounts payable	(29,042)	35,625
Accrued and other liabilities	844	767
Deferred revenue	-	11,087
Deferred compensation	(3,917)	(3,144)
Total adjustments	<u>(5,384,742)</u>	<u>(1,694,086)</u>
Net cash provided by (used in) operating activities	<u>(336,222)</u>	<u>301,759</u>
Cash flows from investing activities:		
Expenditures for property, plant, and equipment	-	(290,117)
Proceeds from sales and maturities of investments	26,927,757	24,437,015
Payments for purchases of investments	<u>(27,196,163)</u>	<u>(25,269,843)</u>
Net cash provided by (used in) investing activities	<u>(268,406)</u>	<u>(1,122,945)</u>
Cash flows from financing activities:		
Payments on capital lease obligation	(4,279)	(3,912)
Permanently restricted contributions and gifts	633,430	646,146
Net investment gains	<u>-</u>	<u>224,693</u>
Net cash provided by (used in) financing activities	<u>629,151</u>	<u>866,927</u>
Net increase in cash and cash equivalents	24,523	45,741
Cash and cash equivalents, beginning of year	<u>544,845</u>	<u>499,104</u>
Cash and cash equivalents, end of year	<u>\$ 569,368</u>	<u>\$ 544,845</u>

Supplemental disclosures of cash flows information is as follows:

Cash paid during the year for:		
Interest	\$ 1,557	\$ 1,925

*See accompanying notes to financial statements.*

## NOTES TO FINANCIAL STATEMENTS

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

*Organization*—The American Antiquarian Society (the ‘Society’) supports and maintains a research library of American history and culture. To this end, it collects, organizes, preserves, and makes available for use printed and manuscript materials dating principally from 1639 to 1876. In addition, the Society provides educational programs, offers research fellowships, and produces scholarly publications.

*Method of accounting*—The financial statements of the Society have been prepared on the accrual basis of accounting. Accordingly, assets are recorded when the Society obtains the rights of ownership or is entitled to claims for receipt and liabilities are recorded when the obligation is incurred.

*Accounting estimates*—The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses. Actual results could differ from those estimates.

*Financial statement presentation*—In 1995 the Society adopted Statement of Financial Accounting Standards (SFAS) No. 117, ‘Financial Statements of Not-for-Profit Organizations.’ SFAS No. 117 requires that the Society present information regarding its financial position and activities according to three classifications of net assets described as follows:

*Unrestricted*—All resources over which the governing board has discretionary control. The governing board of the Society may elect to designate such resources for specific purposes. This designation may be removed at the board’s discretion.

*Temporarily Restricted*—Resources accumulated through donations or grants for specific operating or capital purposes. Such resources will become unrestricted when the requirements of the donor or grantee have been satisfied through expenditure for the specified purpose or program or through the passage of time.

*Permanently Restricted*—Endowment resources accumulated through donations or grants that are subject to the restriction in perpetuity that the principal be invested. Investment income and appreciation may be either an unrestricted or temporarily restricted resource when earned, determined according to the gift instruments and relevant state law.



NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (contd.)

*Cash equivalents*—For purposes of these financial statements, the Society considers all unrestricted and undesignated money market funds and highly liquid debt instruments with original maturities of three months or less to be cash equivalents.

*Pledges*—Pledges are recorded as receivables in the year the pledge is made. Pledges for support of current operations are recorded as unrestricted support. Pledges for support of future operations, plant asset acquisitions, and endowment are recorded as temporarily restricted or permanently restricted support.

*Property, plant, and equipment*—Property, plant, and equipment are carried at cost or at fair value at date of gift. Depreciation is computed using straight-line and accelerated methods.

*Investments*—In 1996, the Society adopted Statement of Financial Accounting Standards (SFAS) No. 124, 'Accounting for Certain Investments Held by Not-for-Profit Organizations.' SFAS No. 124 requires that investments in equity securities with readily determinable fair values and all debt securities be measured at fair value. Gains or losses on investments are reported in the statement of activities as increases or decreases in unrestricted net assets unless their use is temporarily or permanently restricted by explicit donor stipulations or by law.

Investment income is recorded in unrestricted assets unless its use is temporarily or permanently restricted by explicit donor stipulations.

State law has been interpreted to require that, unless explicitly stated otherwise by the donor, realized and unrealized appreciation on permanently restricted assets should be classified in a restricted net asset classification until appropriated for use by the governing board. Accordingly, based on the terms of the underlying gift instruments, net investment gains of the Society are classified as temporarily restricted. The governing board annually establishes a total investment return to support current operations. To the extent that investment income does not provide this level of support, net investment gains are appropriated for current use.

As allowable by SFAS No. 124, the Society has elected not to restate prior period financial statements but has recorded the effect of adoption as a cumulative effect of a change in accounting principle. The cumulative effect of \$2,982,615 represents the excess of fair value over carrying value on the effective date of adoption, September 1, 1995. It also includes the transfer of \$12,334,752 of ac-

## NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*contd.*)

accumulated appreciation on permanently restricted net assets, which under the interpretation of state law are temporarily restricted to support future operations of the Society.

*Collection*—As allowed by generally accepted accounting principles and following the practices of many museums, the Society has not capitalized its collection of items of historical nature and other related objects purchased or donated. The collection is held for public education or research in furtherance of public service rather than financial gain. The Society continually reviews its collection and may deaccession or acquire additional items. Expenditures for additional collection items are presented as a reduction in the appropriate class of net assets.

*Contributions, gifts, grants*—In 1995, the Society adopted Statement of Financial Accounting Standards (SFAS) No. 116, 'Accounting for Contributions Received and Contributions Made.' SFAS No. 116 requires that contributions received are to be recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and nature of any donor restrictions. Contributions may include gifts of cash, collection items, or promises to give. Such contributions are considered to be available for unrestricted use unless specifically restricted by the donor or grantor. Contribution of assets other than cash are recorded at their fair value on the date of the gift. Restricted gifts or promises to give are required to be reported as restricted support in the period received and are then reclassified to unrestricted net assets upon satisfaction of the donor restriction.

As allowed by SFAS No. 116, the Society has elected not to restate prior period financial statements but has recorded the effect of adoption as a cumulative effect of a change in accounting principle. The cumulative effect of \$1,347,255 represents unrestricted support, time and purpose restricted support, and permanently restricted pledges previously recorded as deferred revenue.

*Functional expenses*—The costs of providing the various programs and other activities of the Society have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated to the programs and supporting services benefited.

## 2. CONCENTRATION OF CREDIT RISK

The Society maintains cash balances at several financial institutions. The amounts on deposit at these financial institutions exceeded the insurance limits of the Federal Deposit Insurance Corporation by \$379,400 as of August 31, 1996.

NOTES TO FINANCIAL STATEMENTS

3. PROPERTY, PLANT, AND EQUIPMENT

Property, Plant, and Equipment, together with estimated useful lives, consists of the following:

	Estimated Useful Lives	1996	1995
Land, buildings, and improvements	10-20 years	\$2,575,654	\$2,575,654
Equipment	5-6 years	667,911	667,911
		<u>3,243,565</u>	<u>3,243,565</u>
Less: Accumulated depreciation and amortization		1,564,476	1,488,263
		<u>\$1,679,089</u>	<u>\$1,755,302</u>

Depreciation and amortization expense for property, plant, and equipment was \$76,214 and \$77,326 in 1996 and 1995, respectively.

4. INVESTMENTS

Investments are included in the following classes of net assets:

	1996		1995	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Unrestricted	\$ 728,308	\$ 1,065,770	\$ 1,828,662	\$ 2,031,264
Temporarily restricted	14,673,502	16,872,949	25,599	30,796
Permanently restricted	13,661,494	13,661,494	24,760,597	27,535,413
	<u>\$29,063,304</u>	<u>\$31,600,213</u>	<u>\$26,614,858</u>	<u>\$29,597,473</u>

Investments are composed of the following:

	1996		1995	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Corporate stocks	\$13,064,294	\$15,677,872	\$12,810,436	\$15,892,571
Mutual funds	15,410,905	15,334,236	12,564,762	12,464,493
Money market accounts	588,105	588,105	1,103,307	1,103,307
Government obligations	-	-	136,353	137,102
	<u>\$29,063,304</u>	<u>\$31,600,213</u>	<u>\$26,614,858</u>	<u>\$29,597,473</u>

*American Antiquarian Society*

## NOTES TO FINANCIAL STATEMENTS

## 4. INVESTMENTS (contd.)

The following tabulation summarizes the relationship between carrying values and fair value of investments:

	<u>Carrying Value</u>	<u>Fair Value</u>	<i>Excess of Fair Value Over Carrying Value</i>
Balance, August 31, 1996	<u>\$29,063,304</u>	<u>\$31,600,213</u>	\$2,536,909
Balance, August 31, 1995	<u>\$26,614,858</u>	<u>\$29,597,473</u>	2,982,615
Decrease in excess of fair value over carrying value			(445,706)
Net realized investment gains			<u>2,180,041</u>
Total net investment gains for the year			<u>\$1,734,335</u>

## 5. RESTRICTED NET ASSETS

Temporarily restricted net assets are available for the following purposes:

Appreciation on permanently restricted net assets available for distribution under the spending rule	\$16,521,712
Expenditures for program activities	336,158
Expenditures for equipment acquisitions	<u>15,079</u>
	<u>\$16,872,949</u>

During 1996, net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of other events specified by donors as follows:

Expenditure for program activities	\$238,756
Distribution of appreciation on permanently restricted net assets available for distribution under the spending rule	65,395
Expiration of donor trust instrument	26,060
Expenditures for equipment acquisitions	<u>5,461</u>
	<u>\$335,672</u>

NOTES TO FINANCIAL STATEMENTS

5. RESTRICTED NET ASSETS (contd.)

Permanently restricted net assets are restricted to:

Investment in perpetuity, the income and appreciation from which is expendable to support any activities of the Society	\$ 3,607,117
Investment in perpetuity, the appreciation from which is expendable to support specified program activities of the Society	10,364,377
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	\$13,971,494
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6. RETIREMENT PLAN

The Society has a defined contribution pension plan which covers all eligible employees. The Plan is funded on a current basis and is administered by Teachers Insurance Annuity Association-College Retirement Equities Fund (TIAA-CREF). Pension expense was \$61,288 and \$59,277 in 1996 and 1995, respectively.

7. TAX-EXEMPT STATUS

The Society qualifies as a tax-exempt, not-for-profit organization under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income tax is required.

8. RECLASSIFICATIONS

Certain amounts in the 1995 financial statements have been reclassified to conform with the 1996 presentation. Such reclassifications had no effect on change in net assets as previously reported.

# FUNCTIONAL EXPENSES

## Year Ended August 31, 1996

(With Comparative Totals for 1995)

	Program Services		Supporting Services		Totals	
	Collection Purchases	Library	Management and General	Development Office	1996	1995
Salaries and wages	-	\$799,886	\$269,219	\$13,274	\$1,295,333	\$1,210,684
Employee benefits	-	32,378	35,297	592	80,321	74,261
Retirement plan	-	38,718	13,260	576	61,288	59,277
Payroll taxes	-	60,539	18,056	1,015	89,050	89,050
Supplies	-	31,189	32,633	906	99,060	94,661
Fellowships	-	25,756	-	-	107,356	80,578
Cataloging fees	-	34,597	-	-	34,597	40,160
Printing and mailing	-	522	5,573	7,234	59,911	64,621
Custodian and investment fees	-	-	193,299	-	193,299	122,473
Publishing fund	-	-	-	-	39,155	41,785
Special events and projects	-	46,821	21,501	9,021	77,343	68,751
Utilities	-	7,994	46,116	1,371	69,827	68,360
Security	-	-	14,936	-	14,936	15,020
Repairs and maintenance	-	-	22,999	1,475	24,474	9,734
Computer charges	-	50,817	-	-	50,817	60,114
Real estate taxes	-	-	4,320	-	4,320	6,159
Travel, seminars, conferences	-	12,593	11,224	1,470	58,177	86,622
Professional fees	-	3,169	28,243	10,685	49,001	82,684
General insurance	-	-	13,853	-	18,366	18,437
Collection purchases	230,857	-	-	-	230,857	229,096
Other	-	1,468	1,557	-	4,600	5,594
Allocation of building and grounds expense	-	56,822	(80,087)	-	-	-
Total expenses before depreciation	230,857	1,202,369	651,909	47,619	2,668,449	2,537,921
Depreciation and amortization	-	43,096	18,681	444	76,214	77,326
Total		\$230,857	\$549,688	\$670,590	\$48,063	\$2,744,663

\$2,615,247

## DONORS OF MONIES

*September 1, 1995–August 31, 1996*

## \$1000 AND OVER

- Anonymous  
The Elisabeth Woodburn Fund of the  
Antiquarian Booksellers' Association  
of America  
Ruth E. Adomeit Trust  
The Ahmanson Foundation  
Allen Group  
Antiquarian Booksellers Association  
of America  
Atalanta Sosnoff Capital Corporation  
Mr. and Mrs. Earl E. Bakken  
Bank of Boston-Worcester  
Bankers Trust Foundation  
Mr. and Mrs. Robert C. Baron  
Barra Foundation, Inc.  
Mr. and Mrs. Philip C. Beals  
Bailey Bishop  
George F. Booth II  
Robert W. Booth  
Mr. and Mrs. Gordon L. Brekus  
Mr. and Mrs. Karl L. Briel  
Patrick & Aimee Butler Foundation  
Mr. and Mrs. John G. L. Cabot  
Colgate-Palmolive Company  
James J. Colt Foundation  
Jill K. Conway  
Estate of John W. Curtis  
Mr. and Mrs. Robert Cushman  
Mr. and Mrs. Bruce G. Daniels  
Fred Harris Daniels Foundation  
Mr. and Mrs. Richard W. Dearborn  
Mr. and Mrs. Henry B. Dewey  
Diana Korzenik Charitable  
Foundation  
Mr. and Mrs. James C. Donnelly, Jr.  
Louise I. Doyle  
Ellen S. Dunlap and Frank Armstrong  
The Ruth H. & Warren A. Ellsworth  
Foundation  
Daniel & Jessie Lie Farber Fund  
Forbes Foundation  
Mr. and Mrs. Timothy C. Forbes  
Mr. and Mrs. Howard G. Freeman  
Greater Worcester Community  
Foundation  
Mr. and Mrs. William H. Greer, Jr.  
The Francis A. & Jacquelyn H.  
Harrington Foundation  
Mr. and Mrs. James H. Harrington  
Heald Foundation  
Pauline W. Heald  
John Herron, Jr.  
International Council for Canadian  
Studies  
Mr. and Mrs. John Jeppson, 2nd  
Jewish Community Endowment  
Foundation of Worcester  
Jockey Hollow Foundation  
Mr. and Mrs. Edward C. Johnson, 3rd  
Mr. and Mrs. Stuart E. Karu  
Mr. and Mrs. Bruce Anthony King  
John S. & James L. Knight  
Foundation  
Diana Korzenik and Andrew Dibner  
The Kresge Foundation  
Julian and Linda Lapidés  
Mr. and Mrs. Jay T. Last  
Polly O. Longworth  
Weyman I. Lundquist and Kay Taylor  
Mr. and Mrs. Marcus A. McCorison  
Mr. and Mrs. David McCullough  
C. Jean and Myles McDonough  
Mr. and Mrs. Robert L. McNeil, Jr.  
Mr. and Mrs. J. Robert Maguire  
The Andrew W. Mellon Foundation  
Mr. and Mrs. Paul Mellon  
Mr. and Mrs. Harold T. Miller  
Nancy and Paul Morgan

- John M. Nelson Fund of the Fidelity  
Investments Charitable Gift Fund  
Mr. and Mrs. John M. Nelson  
NIKE, Inc.  
North American Watch Corporation  
Jeremy F. O'Connell  
Mr. and Mrs. Thomas D. O'Connor  
Dr. and Mrs. Arthur M. Pappas  
Kate Butler Peterson  
Mr. and Mrs. William O. Pettit, Jr.  
Mr. and Mrs. Richard Prouty  
Mr. and Mrs. William S. Reese  
Albert W. Rice Charitable Foundation  
Natalie J. Roderick  
Mr. and Mrs. Richard N. Rosenfeld  
David Rumsey  
Margaret E. Sherman Trust  
Mr. and Mrs. Carl Shirley  
The Jane Fulton Smith Memorial  
Fund  
Stoddard Charitable Trust
- Mrs. Robert W. Stoddard  
Mr. and Mrs. John C. Stowe  
Mr. and Mrs. Henry S. Streeter  
Mr. and Mrs. William F. Sullivan  
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