

Report of the Treasurer

AS OF AUGUST 31, 2000, the net assets or 'equity' of the Society stood at approximately \$58,336,824, compared with net assets of \$49,848,720 one year previously. This is an increase of \$8,488,104, or 17 percent. The largest component consisted of cash and investments, which stood at approximately \$52,550,000, compared with \$44,657,382 one year earlier. This is an increase of \$7,285,585, or 16.3 percent. This is the best position the Society has enjoyed at any time in its 188-year history by a very substantial margin.

The gains are not a matter of wizardry. They reflect financial discipline, and a commitment to live within a budget that limits the use of endowment spending to no more than 5 percent of the total value of the endowment, based on a three-year trailing average. When investments increase, as they have in recent years, it means that the actual spending rate is much lower than 5 percent of what the endowment is worth today.

Of course, the markets are volatile. We maintain a prudently diversified portfolio. Investments are allocated between ten different managers, each with different objectives. This has been a successful approach, and we intend to stay the course. The risk fluctuation is the price of a prudent investment strategy.

At the Finance Committee's recommendation, the Council has voted to approve bond financing through the Massachusetts Health Education Finance Agency to pay for design and construction of the new addition. Use of bond financing will facilitate cash flow during construction, and in all likelihood will strengthen the balance sheet because of the favorable interest rates that have been offered. This credit facility should be avail-

able in the first quarter of 2001, and will enable us to proceed quickly with the new construction without liquidating invested assets.

I wish to express my personal thanks to the members of the finance and investment committee including John G. L. Cabot, Howard Jacobson, Tony Tilton, Henry Streeter, John Woolsey, Karl Briel, Peter Williams, and Geoff Booth. I also want to thank Mark Wetzal, who plays a key role in selecting and evaluating investment managers, and Ellen Dunlap, who lives faithfully within the budget.

James C. Donnelly, Jr.

Independent Auditors' Report

We have audited the accompanying statement of financial position of the American Antiquarian Society as of August 31, 2000, and the related statements of activities and cash flow, for the year then ended. These financial statements are the responsibility of the Society's management. Our responsibility is to express an opinion on these financial statements based on our audit. The prior year summarized comparative financial information has been derived from the Society's 1999 financial statements and, in our report dated October 15, 1999, we expressed an unqualified opinion on those statements.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the American Antiquarian Society as of August 31, 2000, and the results of its activities and its cash flow for the year then ended, in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplemental schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to those basic financial statements taken as a whole.

Love, Bollus, Lynch & Rogers LLP
Certified Public Accountants

Worcester, Massachusetts
October 16, 2000

BALANCE SHEET
August 31, 2000
 (With Comparative Totals for 1999)

Assets	General Fund	Plant Fund	Endowment Fund	Totals	
				2000	1999
Current assets					
Cash and cash equivalents	\$2,119,088	\$ 475,040	\$ -	\$ 2,594,128	\$ 2,155,356
Pledges receivable, net	89,104	457,144	166,621	712,869	869,822
Grants and other receivables	16,637	-	23,688	40,325	50,445
Total current assets	<u>2,224,829</u>	<u>932,184</u>	<u>190,309</u>	<u>3,347,322</u>	<u>3,075,623</u>
Long-term pledges receivable, net	15,966	264,758	50,668	331,392	531,952
Property, plant, and equipment, net	-	2,393,053	-	2,393,053	1,692,836
Investments	2,506,383	-	50,043,617	52,550,000	44,657,382
Collection	-	-	-	-	-
	<u>\$4,747,178</u>	<u>\$3,589,995</u>	<u>\$50,284,594</u>	<u>\$58,621,767</u>	<u>\$49,957,793</u>
Liabilities and Net Assets					
Current liabilities					
Accounts payable	228,269	-	-	228,269	48,937
Accrued and other liabilities	52,756	-	-	52,756	52,301
Total current liabilities	<u>281,025</u>	<u>-</u>	<u>-</u>	<u>281,025</u>	<u>101,238</u>
Deferred compensation	3,918	-	-	3,918	7,835
Net assets					
Unrestricted	2,678,991	2,393,053	972,595	6,044,639	4,726,576
Temporarily restricted	1,783,244	1,196,942	32,546,674	35,526,860	29,132,014
Permanently restricted	-	-	16,765,325	16,765,325	15,990,130
Total net assets	<u>4,462,235</u>	<u>3,589,995</u>	<u>50,284,594</u>	<u>58,336,824</u>	<u>49,848,720</u>
	<u>\$4,747,178</u>	<u>\$3,589,995</u>	<u>\$50,284,594</u>	<u>\$58,621,767</u>	<u>\$49,957,793</u>

See accompanying notes to financial statements.

STATEMENT OF ACTIVITIES

Year Ended August 31, 2000

(With Summarized Financial Information for 1999)

	General Fund	Plant Fund	Endowment Fund	Totals	
				2000	1999
Changes in unrestricted net assets					
Revenue, gains, and other support					
Contributions, gifts, grants	\$ 505,252	\$ -	\$ 3,000	\$ 508,252	\$ 559,982
Investment income	1,936,590	-	-	1,936,590	2,117,351
Net unrealized investment gains	478,407	-	-	478,407	393,667
Net realized investment gains (losses)	7,457	-	8,310	15,767	(7,928)
Auxiliary activities	322,443	-	-	322,443	382,269
Net assets released from restrictions	670,057	684,747	-	1,354,804	542,187
Total	<u>3,920,206</u>	<u>684,747</u>	<u>11,310</u>	<u>4,616,263</u>	<u>3,987,528</u>
Expenses					
Program services					
Library	1,510,819	84,406	-	1,595,225	1,580,121
Academic and public programs	730,995	12,896	-	743,891	708,167
Collection purchases	448,014	-	-	448,014	344,709
Supporting services					
Management and general	412,295	1,775	-	414,070	401,346
Development office	180,492	516	-	181,008	172,699
Total	<u>3,282,615</u>	<u>99,593</u>	<u>-</u>	<u>3,382,208</u>	<u>3,207,042</u>
Increase in unrestricted net assets before transfers	637,591	585,154	11,310	1,234,055	780,486
Transfers	<u>(31,055)</u>	<u>115,063</u>	<u>-</u>	<u>84,008</u>	<u>(433,979)</u>
Increase in unrestricted net assets	<u>606,536</u>	<u>700,217</u>	<u>11,310</u>	<u>1,318,063</u>	<u>346,507</u>
Changes in temporarily restricted net assets					
Contributions, gifts, grants	934,427	363,663	-	1,298,090	2,165,903
Investment income	102,864	10,217	-	113,081	73,749
Net unrealized investment gains	-	-	6,465,086	6,465,086	5,292,670
Net realized investment gains (losses)	(395)	(858)	327,001	325,748	(116,942)
Net assets released from restrictions	<u>(867,666)</u>	<u>(318,695)</u>	<u>(168,443)</u>	<u>(1,354,804)</u>	<u>(542,187)</u>
Increase in temporarily restricted net assets before imposition of donor restriction and transfers	169,230	54,327	6,623,644	6,847,201	6,873,193
Imposition of donor restriction	<u>(570,150)</u>	<u>201,803</u>	<u>-</u>	<u>(368,347)</u>	<u>-</u>
Transfers	<u>-</u>	<u>(84,008)</u>	<u>-</u>	<u>(84,008)</u>	<u>838,091</u>
Increase (decrease) in temporarily restricted net assets	<u>(400,920)</u>	<u>172,122</u>	<u>6,623,644</u>	<u>6,394,846</u>	<u>7,711,284</u>
Changes in permanently restricted net assets					
Contributions, gifts, grants	-	-	406,848	406,848	1,026,172
Increase in permanently restricted net assets before imposition of donor restriction	-	-	406,848	406,848	1,026,172
Imposition of donor restriction	<u>-</u>	<u>-</u>	<u>368,347</u>	<u>368,347</u>	<u>(404,112)</u>
Increase in permanently restricted net assets	<u>-</u>	<u>-</u>	<u>775,195</u>	<u>775,195</u>	<u>622,060</u>
Increase in net assets	205,616	872,339	7,410,149	8,488,104	8,679,851
Net assets, beginning of year	<u>4,256,619</u>	<u>2,717,656</u>	<u>42,874,445</u>	<u>49,848,720</u>	<u>41,168,869</u>
Net assets, end of year	<u>\$ 4,462,235</u>	<u>\$ 3,589,995</u>	<u>\$ 50,284,594</u>	<u>\$ 58,336,824</u>	<u>\$ 49,848,720</u>

See accompanying notes to financial statements.

STATEMENT OF CASH FLOWS

*Year Ended August 31, 2000**(With Comparative Totals for 1999)*

	<u>2000</u>	<u>1999</u>
Cash flows from operating activities:		
Increase in net assets	\$ 8,488,104	\$ 8,679,851
Adjustments to reconcile increase in net assets to net cash provided by (used in) operating activities:		
Depreciation and amortization	99,593	41,066
Net unrealized investment gains	(6,943,493)	(5,686,337)
Net realized investment (gains) losses	(341,515)	124,870
Contributions restricted for:		
Long-term investment	(406,848)	(1,026,172)
Expenditures for capital improvements	(363,663)	(877,473)
(Increase) decrease in operating assets:		
Pledges receivable, net	325,052	(345,651)
Grants and other receivables	10,120	45,215
Increase (decrease) in operating liabilities:		
Accounts payable	179,332	(31,566)
Accrued and other liabilities	455	1,029
Deferred revenue	-	(55,099)
Deferred compensation	(3,917)	(3,918)
Total adjustments	<u>(7,444,884)</u>	<u>(7,814,036)</u>
Net cash provided by (used in) operating activities	<u>1,043,220</u>	<u>865,815</u>
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	20,035,963	14,830,703
Payments for purchases of investments	(20,643,573)	(15,722,765)
Expenditures for property, plant, and equipment	(799,810)	(108,961)
Net cash provided by (used in) investing activities	<u>(1,407,420)</u>	<u>(1,001,023)</u>
Cash flows from financing activities:		
Contributions restricted for:		
Long-term investment	370,176	995,555
Expenditures for capital improvements	432,796	86,438
Payments on capital lease obligation	-	(5,117)
Net cash provided by (used in) financing activities	<u>802,972</u>	<u>1,076,876</u>
Net increase in cash and cash equivalents	438,772	941,668
Cash and cash equivalents, beginning of year	<u>2,155,356</u>	<u>1,213,688</u>
Cash and cash equivalents, end of year	<u>\$ 2,594,128</u>	<u>\$ 2,155,356</u>

See accompanying notes to financial statements.

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization—The American Antiquarian Society (the ‘Society’) supports and maintains a research library of American history and culture. The Society collects, organizes, preserves, and makes available for use printed and manuscript materials dating principally from 1639 to 1876. In addition, the Society provides educational programs, offers research fellowships, and produces scholarly publications.

Method of accounting—The financial statements of the Society have been prepared on the accrual basis of accounting. Accordingly, assets are recorded when the Society obtains the rights of ownership or is entitled to claims for receipt, and liabilities are recorded when the obligation is incurred.

Accounting estimates—The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses. Actual results could differ from those estimates.

Financial statement presentation—The Society presents information regarding its financial position and activities according to three categories of funds described as follows:

General fund—Resources principally for the general operations of the Society.

Plant fund—Resources of a property, plant, and capital equipment nature, as well as resources reserved for the acquisitions of such assets.

Endowment fund—Resources that are subject either to external donor imposed restrictions or to internal designations imposed by the Society’s governing board, requiring that principal be invested, and spending of income and gains be subject to a prudent spending rule. Accumulated appreciation from funds so restricted or designated are also included in the endowment fund.

The Society additionally presents information regarding its financial position and activities according to three classifications of net assets described as follows:

Unrestricted—All resources over which the governing board has discretionary control. The governing board of the Society may elect to designate such resources for specific purposes. This designation may be removed at the board’s discretion.

Temporarily Restricted—Resources accumulated through donations or grants

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*contd.*)

for specific operating or capital purposes. Such resources will become unrestricted when the requirements of the donor or grantee have been satisfied through expenditure for the specified purpose or program or through the passage of time.

Permanently Restricted-Endowment resources accumulated through donations or grants that are subject to the restriction in perpetuity that the principal be invested. Investment income and appreciation may be either an unrestricted or temporarily restricted resource when earned, determined according to the gift instruments and relevant state law.

Cash and cash equivalents-For purposes of these financial statements, the Society considers all unrestricted money market funds and highly liquid debt instruments with original maturities of three months or less to be cash equivalents.

The Society maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Society has not experienced any losses in such accounts. The Society believes it is not exposed to any significant credit risk on cash and cash equivalents.

Pledges receivable-Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discounts on those amounts are computed using a risk free interest rate applicable to the year in which the promise is received. Accretion of the discount is included in contributions and gifts revenue. Conditional promises to give are not included as support until such time as the conditions are substantially met.

Property, plant, and equipment-Property, plant, and equipment are carried at cost or at fair value as of the date of the gift. Depreciation is computed using straight-line and accelerated methods.

Investments-Investments in equity securities with readily determinable fair values and all debt securities are reported at fair value. Gains or losses on investments are reported in the statement of activities as increases or decreases in unrestricted net assets unless their use is temporarily or permanently restricted by explicit donor stipulations or by law.

Investment income is recorded in unrestricted assets unless its use is temporarily or permanently restricted by explicit donor stipulations.

State law has been interpreted to require that, unless explicitly stated otherwise

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*contd.*)

by the donor, realized and unrealized appreciation on permanently restricted assets should be classified in a restricted net asset classification until appropriated for use by the governing board. Accordingly, based on the terms of the underlying gift instruments, net investment gains and losses of the Society are classified as temporarily restricted. The governing board annually establishes a spending rate from a total investment return to support current operations. To the extent that investment income does not provide this level of support, net investment gains are appropriated for operations.

Collection—As allowed by generally accepted accounting principles and following the practices of many libraries and museums, the Society has not capitalized its collection of items of historical nature and other related objects purchased or donated. The collection is held for public education or research in furtherance of public service rather than financial gain. The Society continually reviews its collection and may deaccess or acquire additional items. Expenditures for additional collection items are presented as a reduction in the appropriate class of net assets.

Contributions, gifts, grants—Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and nature of any donor restrictions. Contributions may include actual gifts or promises to give. Such contributions are considered to be available for unrestricted use unless specifically restricted by the donor or grantor. Contribution of assets other than cash are recorded at their fair value on the date of the gift. Restricted gifts or promises to give are required to be reported as restricted support in the period received and are then reclassified to unrestricted net assets upon satisfaction of the donor restriction.

Functional expenses—The expenses incurred to provide the various programs and other activities of the Society have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated to the programs and supporting services benefited.

Impairment of long-lived assets and long-lived assets to be disposed of—The Society reviews the carrying values of certain long-lived assets and certain identifiable intangibles whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. Where indicated, the carrying value of such assets is reduced through a charge to net assets. The adjusted carrying values represent management's estimate of the amount expected to be recovered from these assets in the future.

NOTES TO FINANCIAL STATEMENTS

2. PLEDGES RECEIVABLE

Payments of pledges, as of August 31, 2000, are expected to be received as follows:

2001	\$ 794,762
2002	165,701
2003	149,855
2004	91,289
2005	<u>4,325</u>
	1,205,932
Less: Allowance for uncollected pledges	54,668
Unamortized discount	<u>107,003</u>
	<u><u>\$1,044,261</u></u>

3. PROPERTY, PLANT, AND EQUIPMENT

Property, plant, and equipment, together with estimated useful lives, consists of the following:

	Estimated Useful Lives	<u>2000</u>	<u>1999</u>
Land, buildings, and improvements	10-20 years	\$2,583,511	\$2,583,511
Equipment	5-6 years	961,265	661,545
Construction in progress	-	<u>483,485</u>	<u>164,790</u>
		4,028,261	3,409,846
Less: Accumulated depreciation and amortization		<u>1,635,208</u>	<u>1,717,010</u>
		<u><u>\$2,393,053</u></u>	<u><u>\$1,692,836</u></u>

Depreciation and amortization expense was \$99,593 and \$41,066 in 2000 and 1999, respectively.

4. INVESTMENTS

Investments are included in the following classes of net assets:

	<u>2000</u>		<u>1999</u>	
	<u>Carrying Value</u>	<u>Fair Value</u>	<u>Carrying Value</u>	<u>Fair Value</u>
Unrestricted	\$ 2,824,870	\$ 3,478,401	\$ 2,772,426	\$ 2,947,550
Temporarily restricted	21,623,015	32,523,962	21,464,458	25,900,319
Permanently restricted	<u>16,547,637</u>	<u>16,547,637</u>	<u>15,809,513</u>	<u>15,809,513</u>
	<u><u>\$40,995,522</u></u>	<u><u>\$52,550,000</u></u>	<u><u>\$40,046,397</u></u>	<u><u>\$44,657,382</u></u>

NOTES TO FINANCIAL STATEMENTS

4. INVESTMENTS (contd.)

Investments are composed of the following:

	2000		1999	
	<u>Carrying Value</u>	<u>Fair Value</u>	<u>Carrying Value</u>	<u>Fair Value</u>
Mutual funds				
Fixed income	\$15,464,939	\$14,775,306	\$13,592,534	\$12,322,989
Equity	15,049,299	26,125,703	15,735,274	21,261,887
Corporate stocks	10,051,875	11,219,582	10,104,318	10,458,235
Money market funds	<u>429,409</u>	<u>429,409</u>	<u>614,271</u>	<u>614,271</u>
	<u>\$40,995,522</u>	<u>\$52,550,000</u>	<u>\$40,046,397</u>	<u>\$44,657,382</u>

The following tabulation summarizes the relationship between carrying value and fair value of investments:

	<u>Carrying Value</u>	<u>Fair Value</u>	<u>Net Investment Gains</u>
Balance, August 31, 2000	<u>\$40,995,522</u>	<u>\$52,550,000</u>	\$ 11,554,478
Balance, August 31, 1999	<u>\$40,046,397</u>	<u>\$44,657,382</u>	<u>4,610,985</u>
Net unrealized investment gains			6,943,493
Net realized investment gains			<u>341,515</u>
Net investment gains for the year			<u>\$ 7,285,008</u>

Net unrealized investment gains and losses and net realized investment gains and losses are reflected in the financial statements as follows:

	<u>Net Unrealized Investment Gains</u>	<u>Net Realized Investment Gains</u>
Unrestricted	\$ 478,407	\$ 15,767
Temporarily restricted	6,465,086	325,748
Permanently restricted	<u>-</u>	<u>-</u>
	<u>\$ 6,943,493</u>	<u>\$ 341,515</u>

NOTES TO FINANCIAL STATEMENTS

5. RESTRICTED NET ASSETS (contd.)

Temporarily restricted net assets are available for the following purposes:

	<u>2000</u>	<u>1999</u>
Appreciation on permanently restricted net assets available for distribution under the spending rule	\$32,546,674	\$25,923,030
Expenditures for program activities	1,783,244	2,184,164
Expenditures for capital improvements	<u>1,196,942</u>	<u>1,024,820</u>
	<u>\$35,526,860</u>	<u>\$29,132,014</u>

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of other events specified by donors as follows:

	<u>2000</u>	<u>1999</u>
Expenditures for program activities	\$ 501,614	\$ 458,179
Expenditures for capital improvements	684,747	84,008
Investment return designated for current operations	<u>168,443</u>	<u>-</u>
	<u>\$ 1,354,804</u>	<u>\$ 542,187</u>

Permanently restricted net assets are restricted to:

	<u>2000</u>	<u>1999</u>
Investment in perpetuity, the income and appreciation from which is expend- able to support any activities of the Society	\$ 3,367,217	\$3,367,217
Investment in perpetuity, the income and appreciation from which is expend- able to support specified program activities of the Society	<u>13,398,108</u>	<u>12,622,913</u>
	<u>\$ 16,765,325</u>	<u>\$15,990,130</u>

NOTES TO FINANCIAL STATEMENTS

6. RETIREMENT PLAN

The Society has a defined contribution pension plan which covers all eligible employees. The Plan is funded on a current basis and is administered by Teachers Insurance Annuity Association—College Retirement Equities Fund (TIAA-CREF). Retirement plan expense was \$71,133 and \$66,563 in 2000 and 1999, respectively.

7. TAX-EXEMPT STATUS

The Society qualifies as a tax-exempt, not-for-profit organization under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income tax is required.

FUNCTIONAL EXPENSES

Year Ended August 31, 2000

(With Summarized Financial Information for 1999)

	Program Services			Supporting Services		Totals	
	Academic and Public Programs	Library	Collection Purchases	Management and General	Development Office	2000	1999
Purchase of goods for resale	\$ 2,525	\$ 1,686	\$ -	\$ -	\$ -	\$ 4,211	\$ 4,080
Staff expenses	307,729	1,167,373	-	293,689	122,609	1,891,400	1,839,862
Professional services	2,651	-	-	40,528	-	43,179	35,560
Fellowships and speakers	225,958	3,062	-	14,000	-	243,020	270,358
Buildings and grounds	42,169	123,800	-	8,991	965	175,925	137,433
Office and library operations	54,627	67,311	-	7,731	5,216	134,885	118,485
Financial services	-	-	-	2,199	-	2,199	1,901
Insurance	5,728	10,073	-	3,160	790	19,751	18,594
Computer operations	24,046	131,504	-	12,895	5,281	173,726	260,278
Printing	44,202	5,717	-	3,251	39,035	92,205	82,122
Programs and events	20,975	293	-	20,526	6,596	48,390	47,258
Collection purchases	-	-	448,014	-	-	448,014	344,799
Licenses and taxes	385	-	-	5,325	-	5,710	5,327
Total expenses before depreciation and amortization	730,995	1,510,819	488,014	412,295	180,492	3,282,615	3,165,976
Depreciation and amortization	12,896	84,406	-	1,775	516	99,593	41,066
Total	\$743,891	\$1,595,225	\$488,014	\$414,070	\$181,008	\$3,382,208	\$3,207,042

See accompanying independent auditors' report.

DONORS OF MONIES

September 1, 1999–August 31, 2000

\$1000 AND OVER

- | | |
|---|-------------------------------------|
| Anonymous (5) | Mr. and Mrs. James C. Donnelly, Jr. |
| Eleanor and James Adams | Louise I. Doyle |
| The Ahmanson Foundation | Ellen S. Dunlap and Frank |
| George I. Alden Trust | Armstrong |
| Mr. and Mrs. Hugh Amory | Ruth H. & Warren A. Ellsworth |
| Antiquarian Booksellers Assn. of
America | Foundation |
| Mr. and Mrs. Bernard Bailyn | Ann V. Fabian |
| Mr. and Mrs. Earl E. Bakken | Fleet National Bank |
| Charles B. Barlow | The Fletcher Foundation |
| Frank M. Barnard Foundation | Mr. and Mrs. Timothy C. Forbes |
| Mr. and Mrs. James H. Barnhill | Mr. and Mrs. William W. Freehling |
| Mr. and Mrs. Robert C. Baron | Mr. and Mrs. Howard G. Freeman |
| Barra Foundation, Inc. | General Atlantic Development Corp. |
| Mr. and Mrs. Philip C. Beals | Greater Worcester Community |
| William and Marjorie Berkley | Foundation, Inc. |
| Bailey Bishop | Mr. and Mrs. William H. Greer, Jr. |
| John R. Block | Robert A. Gross |
| J. Durelle Boles | Mr. and Mrs. James H. Harrington |
| William H. Bond | The Francis & Jacquelyn Harrington |
| George F. Booth II | Foundation |
| Robert W. Booth | The Haydn Foundation |
| Mr. and Mrs. Karl L. Briel | The Heald Foundation |
| Mr. and Mrs. G. Edward Brooking, Jr. | Richard A. Heald Fund |
| Nancy Burkett and Randall K.
Burkett | William Randolph Hearst |
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